









ALIAN ET FOOD

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#### GAME CHANGING SALES MIX

**DAYPART** 

**48%** LUNCH

**52%** DINNER

**CHANNEL** 

57% IN-STORE

**19%** OLO

**19%** 3PD

5% CATERING

48

TOTAL LOCATIONS ~\$12

PER PERSON AVG.

\$2.0M

AVG.
UNIT VOLUME

(>\$2.2M w/in 12-24 months)

~20%

STORE LEVEL MARGINS

>100%

2Y DIGITAL SALES GROWTH



PIADA
UP 14% TD

VS 2021

UP 42% YTD VS 2020

UP 38% YTD

VS 2019

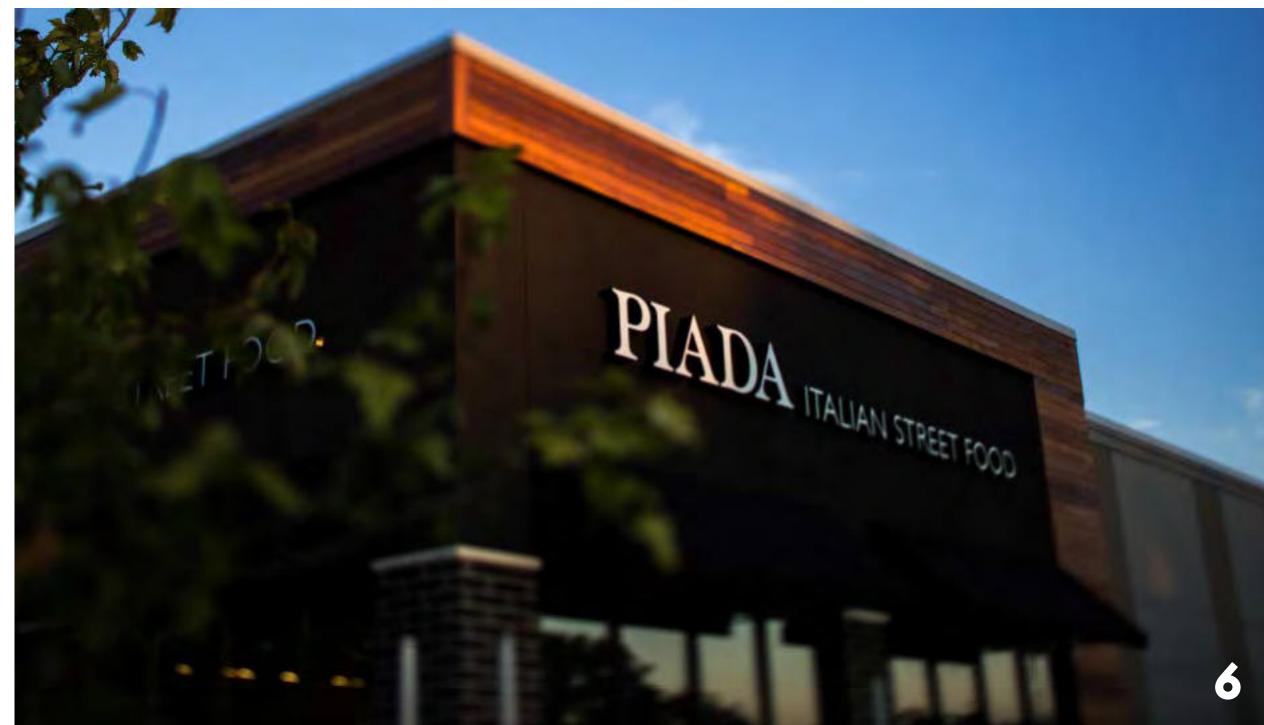




- Drive-thru pickup window preferred
- High-density suburban markets







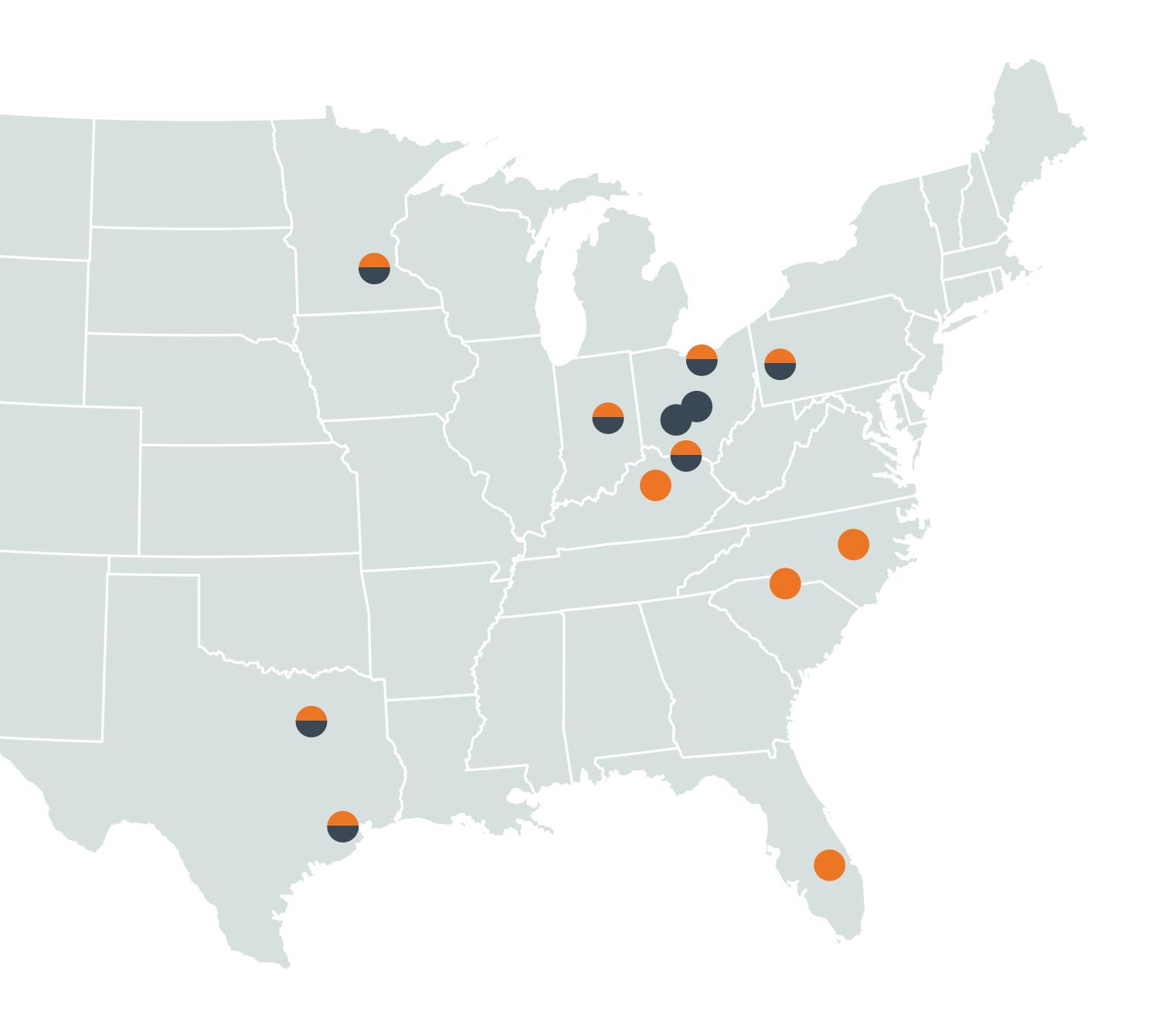






### 5 YEAR STORE PLAN





### ROBUST DEVELOPMENT PIPELINE

### **CURRENT MARKETS**

Columbus
Cincinnati
Cleveland
Dayton
Indianapolis
Houston
Dallas
Minneapolis
Pittsburgh
Charlotte

#### MARKET ROAD MAP

Houston
Dallas
Cincinnati
Cleveland
Raleigh
Indianapolis
Minneapolis
Lexington
Florida

## OUR CORE VALUES

Genuine Hospitality

Discipline & Focus

Thoughtfully Prepared Food

Passionate Chefs & Team Members





**OUR WINNING RECIPE FOR** 

# EAST PIACES OF THE PROPERTY OF

- · Chef managed and hospitality driven
- · 1<sup>st</sup> mover advantage
- ·Broad menu appeal
- Fun, fresh food in an upscale fast paced environment









# ITALIAN STREET FOOD

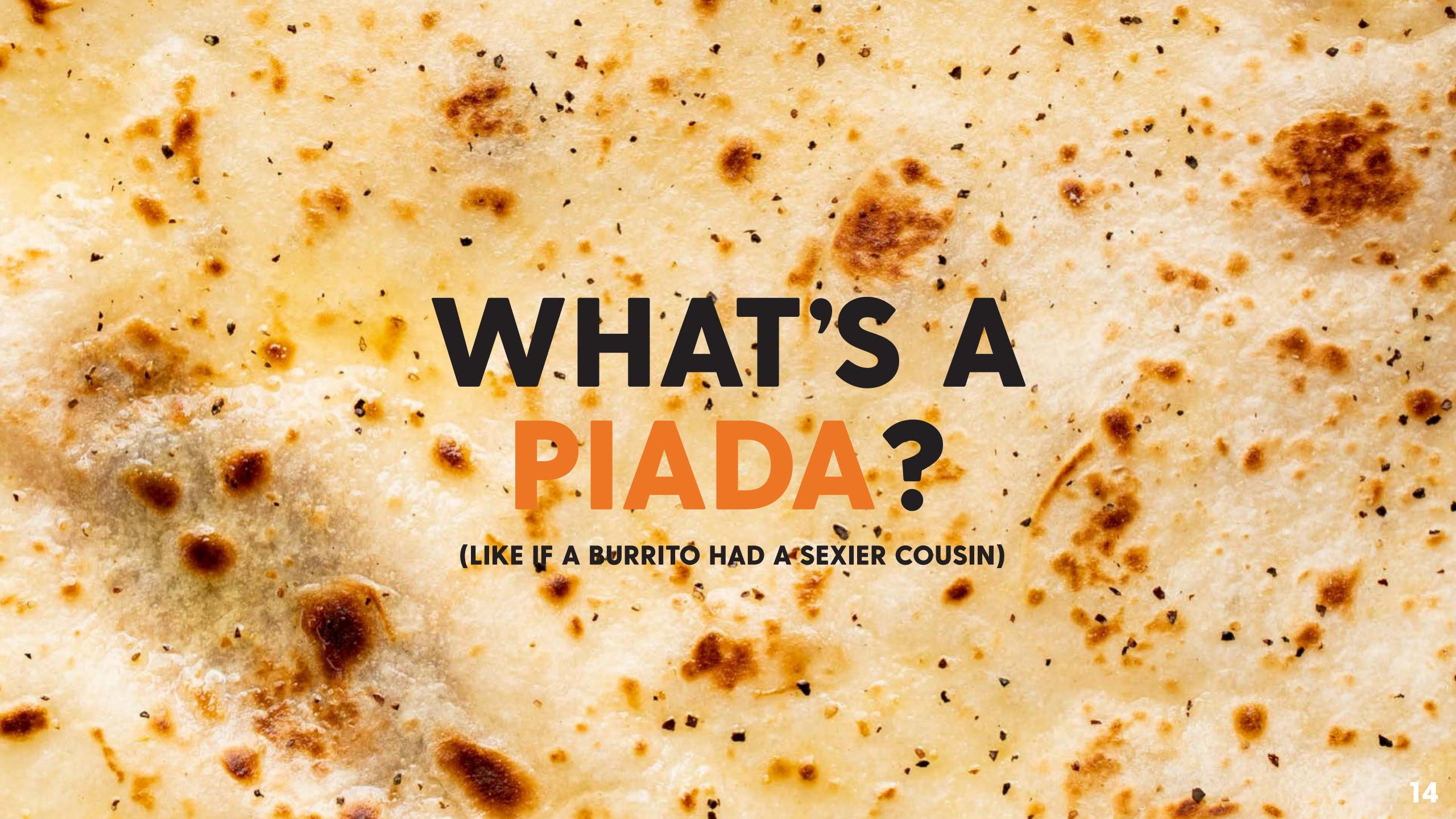
- · Digital ordering adoption
- ·Marketing strategy shift
- ·Curbside pickup
- ·Family meals & meal kits
- ·In-store safety







# 







### TOSSED PASTAS

- Penne and thin spaghetti options, cooked & prepared in-house
- Tossed in a hot pan for service with bold sauces like pomodoro, diavolo, alfredo and basil pesto

# GREENS 8. GRAINS

- ·Features bright house-made dressings including cider vinaigrette, yogurt harissa, creamy parmesan and more
- ·Made with fresh, never frozen ingredients and tossed to order







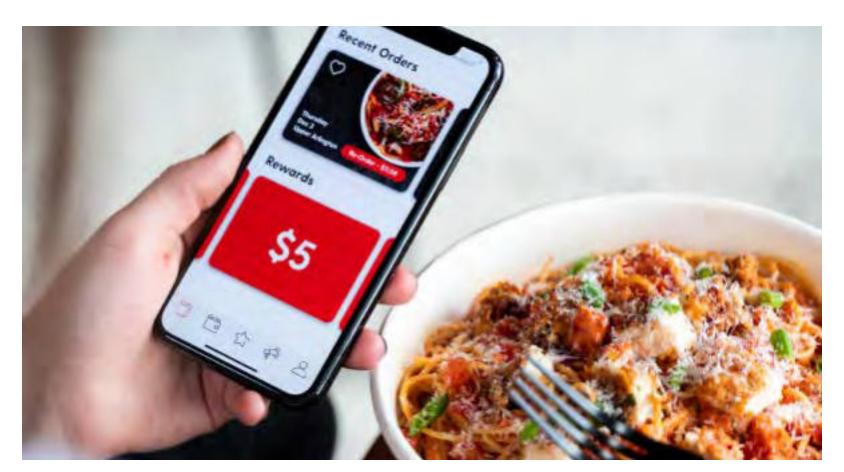


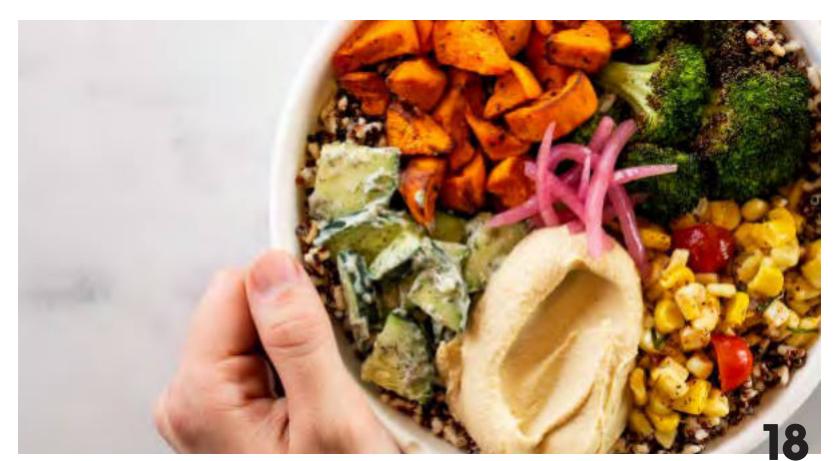
















PIADA STICKS

FRIED CALAMARI

GRASS-FED MEATBALLS

LOBSTER BISQUE



# 

- · Chefs, not managers
- · All menu items built to order on the line
- No freezers
- · Classic cooking techniques
- · High quality ingredients
- ·Back of house make lines for online orders



## BROAD CONSUMER APPEAL

- · Wide range of Guests from Gen X through Gen Z
- College students
- Starter families
- Working professionals



## RECOGNITION











"Piada has many of the hallmarks of restaurant success and investor appeal" - Restaurant News



# WE LOVE OUR COMMUNITIES

For Guests who opt-in to our PIADA GIVES program from the Piada app, 1% of every purchase goes directly to a charity or non-profit foundation that directly supports one of our core causes:

- EDUCATION
- ELIMINATING FOOD INSECURITY
- · SOCIAL EQUALITY
- · CANCER RESEARCH



Aloha
POS

PIADA APP



ONLINE



SOCIAL



DELIVERY

# PIADA APP

· Built & developed in-house, native iOS and Android apps to better serve the Guest

 Provides an interactive ordering experience and promotes easy re-ordering

 App users who receive an email and push notification are 2x as likely to make a purchase than web users who only receive an email

 Earn rewards and incentives / stored gift cards



560k REGISTERED OLO USERS

223k REGISTERED APP USERS

36%
USERS
ARE IN APP

Q1 2021

LAUNCHED ANDROID / ios

# WE'RE DATA FREAKS

- Proprietary internal dashboard system pulls and aggregates sales data and trends in real time
- Cross reference data points to learn about Guest habits and drive new menu item innovations and marketing campaigns
- Targeted 1:1 Guest engagement through Golden Record
- · In-house technology, marketing, photography & design (we move at light speed for our size)



## OUR LEADERS









CHRIS DOODY
FOUNDER & CEO





LANCE JUHAS

COO





J. ALEXANDER'S

MATT HARDING

**SVP CULINARY** 





**JASON SOUDER** 

CFO





## 

- Leading player in the
   Italian fast casual landscape
- Bold, creative and craveable
   Chef-driven flavors
- Adaptable and accessible business model
- Industry leading technology
- Accelerated growth opportunity